

Fuzzy Multi-Criteria Decision-Making for Information Security Risk Assessment

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Abstract: Risk assessment is a major part of the ISMS process. In a complex organization which involves a lot of assets, risk assessment is a complicated process. In this paper, we present a practical model for information security risk assessment. This model is based on multi-criteria decision-making and uses fuzzy logic. The fuzzy logic is an appropriate model to assess risks and represents the practical results. The proposed risk assessment is a qualitative approach according to ISO/IEC 27005 standard. Main objectives and processes of business have been considered in this model and assessment of risk has been done in managerial and operational levels. This model was performed completely in the information technology section of a supply chain management company and the results show its efficiency and reliability.

Keywords: Risk assessment, information security, fuzzy logic, multi-criteria decision-making, ISO/IEC 27005.

1. INTRODUCTION

Today, many organizations and companies use information systems and network frameworks on a large scale, thus IT dependency is increasing daily. Security is one of the most important issues for the stability and development of these systems. Therefore, most organizations invest in this area and are establishing Information Security Management Systems (ISMS). Although many organizations understand the importance of security, many could not find an efficient solution to implement an ISMS.

The main process of an ISMS implementation is risk assessment [1, 2]. Risk assessment provides organizations with an accurate evaluation of the risks to their assets. It can help them prioritize and develop a comprehensive strategy to reduce risks. Information security risk assessment does not have an old history. There are some standards and methodologies for risk assessment, such as NIST and ISO27001, but while they explain general principles and guidelines, they do not give any implementation details [3]. This may cause ambiguities to the users [4]. A practical model for information security risk assessment is presented in this paper; it can be used by various organizations. Considering the limitations of quantitative approaches, this model recommends a qualitative method based on expert opinions and fuzzy techniques for information security risk assessment. The relevant knowledge from human experts is stored as rules database in order to apply fuzzy logic and infer an overall numerical value [5].

The paper is organized as follows: first, we will investigate earlier work, and several existing methods for

risk assessment will be introduced. Fuzzy modeling is illustrated in Section 3. The proposed model will be discussed in Section 4. Experimental results are presented in Section 5. Section 6 concludes the paper.

2. RELATED WORK

Multi-criteria decision-making (MCDM) for risk assessment have been applied to many issues such as risk of E-business development, software development, groundwater contamination, forestry, health centers and etc. Different methods have been used in determining the level of risk, most often based on measuring the impact of risk. Likewise some proposed techniques use predefined rule-based techniques. Information security risk assessment has a recent history, and related standards and methodologies are in progress.

Zhao *et al.* [6] evaluated network security risk by using probabilities, impact severity, AHP techniques and Shannon entropy technique. Decisions were made using fuzzy logic through linguistic variables. Shannon entropy technique was also applied in weighting decision matrix. Shannon entropy technique is useful to prioritize risks but cannot be used in calculations to determine the risk level.

Guan *et al.* [7] assessed risks according to the likelihood and impact factors of threats. In this method, risk factors are determined according to standard ISO17799 categorization. Then, it is assumed that determining the likelihood of each risk is similar to determining the weights in pairwise comparisons in the AHP method. Based on this view, the likelihood or weight of each risk factor is being determined using expert opinions. On the other hand, the vulnerability of each Information asset for each risk factor is considered equal to its impact severity, which takes its relative value from experts through linguistic variables. An important point in this paper is its assumption which should be thought about. The causes of similarity between weights of risk

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factors and their occurrence likelihood have not been defined in this paper. Also, the reason for considering the vulnerability of an asset to a risk factor as its impact severity is not clear. As mentioned in [1], the vulnerability is assumed to be a determining factor of likelihood of risk, rather than its severity impact.

Hwang and Yoon [8] proposed the simple additive weight (SAW) method which is the most widely used in multi-criteria decision-making. This technique obtains a weighted sum of the performance ratings of each alternative under all attributes. In the first step of this method, it scales the values of all attributes to make them comparable and eventually it sums up the values of the all attributes for each alternative [9].

Wang and Elhag [10] proposed a fuzzy TOPSIS method based on alpha level sets and applied it in bridge risk assessment. In this example, the likelihood and impact of different threats are assumed in linguistic variable forms and then are applied in bridge risk assessment by multiplying their related fuzzy values. Likewise, four effective criterion on impact severity are introduced. Experts propose their opinions in the form of these four criteria and eventually the severity impact is calculated.

Haslum *et al.* [11] proposed a fuzzy model for online risk assessment in networks. The main contribution of their paper is the fuzzy logic controllers. They were developed to quantify the various risks based on a number of variables derived from the inputs from various components.

Shameli-Sendi *et al.* [12] presented the FEMRA model, which uses fuzzy expert systems to assess risk in organizations. The risk assessment varies considerably with the context, the metrics used as dependent variables, and the opinions of the persons involved. Asset classification has a very important role in information security management. They have designed a security cube, which is a combination of valuable and important assets from a security perspective of the organization, and the Zachman model.

The main contributions of this work is that the assessment process is divided into two levels: **managerial** and **operational**. In operational level, with respect to regular categorization of Information Systems in organizations, some domains are defined and relative threats to each domain are determined. Then likelihood and impact of threat occurrence are assessed and calculated using MCDM and with each realm experts. The distinct approach of this model, compared with previous models, is that for determining likelihood and impact of each threat, effective criterions are considered for their measurement, and experts present their opinions with respect to these criterions. Therefore, assessment of likelihood and impact is based on effective criterions. It leads us to increasing accuracy and reliability of the results.

Another advantage of this model, compared with others, is that assessment of risks is not only done technically, but also the importance of Information Systems is taken into account with respect to goal and mission of organization and main procedures of business.

3. FUZZY MODEL

Human experts rely on their experience and judgement to estimate the risk. The concept of risk has a different meaning for different people. Fuzzy model is the best model to tackle this weakness. In this section, some definitions and properties used in this paper are introduced:

Definition 1) There are different fuzzy numbers, the most interesting to calculate being triangular (see Fig. 1) and trapezoidal fuzzy numbers.

Definition 2) Fuzzy set $\bar{A} = (a, b, c)$ on real number domain is called a triangular fuzzy number if its membership function has the specifications:

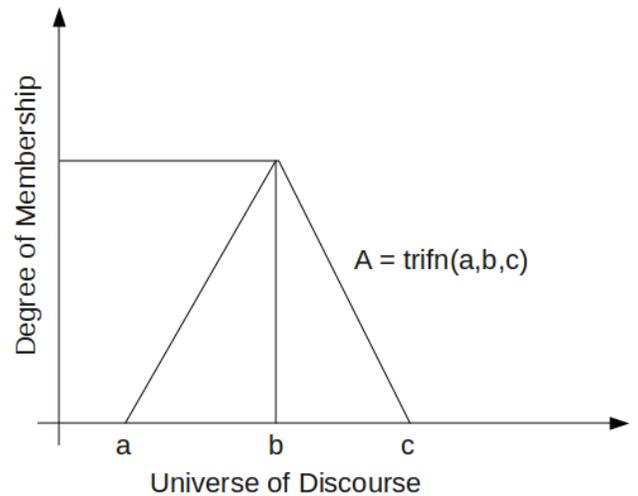


Fig. (1). Triangular fuzzy number and its membership function.

$$\gamma(X) = \begin{cases} \frac{(x - a)}{(b - a)} & \text{if } a \leq x \leq b \\ \frac{(x - c)}{(b - c)} & \text{if } b \leq x \leq c \\ 0 & \text{otherwise} \end{cases} \quad (1)$$

Property 1) Given two positive triangular fuzzy numbers A and B , the main operations on them can be expressed as follow [13]:

$$\begin{aligned} \bar{A} &= (a, b, c) \\ \bar{B} &= (d, e, f) \\ \bar{A} + \bar{B} &= (a + d, b + e, c + f) \\ \bar{A} - \bar{B} &= (a - f, b - e, c - d) \\ \bar{A} \otimes \bar{B} &= (ad, be, cf) \\ \frac{\bar{A}}{\bar{B}} &= \left(\frac{a}{f}, \frac{b}{e}, \frac{c}{f} \right) \\ K \otimes \bar{B} &= (Ka, Kb, Kc) \end{aligned} \quad (2)$$

Property 2) Yao and Chiang [14] compared Centroid and Signed distance methods and the results show that signed

distance produces better results for defuzzification of triangular fuzzy numbers. The signed distance of triangular fuzzy number $\bar{A} = (a, b, c)$ is defined as follows and is used for defuzzification [15]:

$$A = \frac{a + 2b + c}{4} \quad (3)$$

Definition 3) In this model, linguistic variables are used to get experts opinion for weights of criteria and rate of alternatives, with respect to various criteria whose fuzzy equivalent is as follows [16]:

Table 1. Linguistic Variables and Fuzzy Equivalent for the Importance Weight of Each Criterion

| Linguistic Variables | Fuzzy Triangular |
|----------------------|------------------|
| Very low (VL) | (0, 0, 0.1) |
| Low (L) | (0, 0.1, 0.3) |
| Medium low (ML) | (0.1, 0.3, 0.5) |
| Medium (M) | (0.3, 0.5, 0.7) |
| Medium high (MH) | (0.5, 0.7, 0.9) |
| High (H) | (0.7, 0.9, 1.0) |
| Very high (VH) | (0.9, 1.0, 1.0) |

Table 2. Linguistic Variables and Fuzzy Number for the Ratings

| Linguistic Variables | Fuzzy Triangular |
|----------------------|------------------|
| Very poor (VP) | (0, 0, 1) |
| Poor (P) | (0, 1, 3) |
| Medium poor (MP) | (1, 3, 5) |
| Fair (F) | (3, 5, 7) |
| Medium good (MG) | (5, 7, 9) |
| Good (G) | (7, 9, 10) |
| Very good (VG) | (9, 10, 10) |

4. PROPOSED MODEL

Multi-criteria decision-making is a method based on decision making tables where the value of each alternative in decision making is determined by experts. The aim of multi-criteria decision-making techniques is to rate and determine the priority among different alternatives.

MCDM uses various methods, the most famous and widely used being: AHP, TOPSIS and SAW.

As mentioned, the AHP method [7] is based on pairwise comparisons and is very accurate, but cannot easily be accepted by experts. Also, in the entropy technique, if all alternatives in a criterion have "very high" value, it leads to high decrease on weight of that criterion. In this work, we are looking for actual value of alternatives and the relative value to the "very high" case should be used for determining the value of that alternative.

In TOPSIS [10], the chosen alternative should be as close as possible to the positive ideal and as far away as possible from the negative ideal solution. Therefore, if we apply the TOPSIS technique for assessing risk, it prioritizes and ranks the risks, but this is not our goal. Thus, the TOPSIS technique cannot be used directly in our model.

The Simple Additive Weighting method (SAW) [8] is the most popular approach for multi-criteria decision-making. In SAW technique, determining the weight of criteria in decision making tables is done according to answers' opinion. Generally, this task is done either according to values of decision making tables like for the techniques of Shanon entropy and LINMAP, or it is directly determined by the answerers like pairwise comparisons or assigning weights directly by experts.

Since a practical model for any organization is our goal, the SAW technique was chosen for implementation. Also, since risk assessment is in a domain of ambiguous topics, fuzzy logic is appropriate for evaluation in uncertain subjects, and, by using it, experts can propose their opinion in a linguistic variable form like "very high", "low", etc.

The assessment process in the proposed model is divided into two levels: managerial and operational. Then, likelihood and impact of threat occurrence are assessed and calculated using MCDM and with each realm experts. The importance of each domain of Information systems is taken into account with respect to goals and mission of organization, and main procedures of business.

4.1. Assessment in Managerial Level

In this level, different domains of Information Technology (IT) assets are identified based on standard ISO/IEC 27005:

- Network services and communication infrastructures such as network software, hardware and connections.
- Hardware such as server and client computers.
- Application software such as financial system, production system and human recourse information systems.
- Databases.
- Knowledge and skills of the Information Technology personnel.
- Security equipment such as firewall and Antivirus.
- Communication services such as Email.
- Informational services such as Intranet (Web).
- Digital document such as technical plans and future designs.

Managers of Information Technology departments and other senior and intermediate managers, who are familiar with Information Systems, determine the importance of each asset domain by using SAW technology and the four main criterions: 1) the effect on the goals and mission of the organization 2) the effect on the main procedures of the

organization 3) the effect on the production quality and organization services 4) the effect on customer relationship and satisfaction.

4.2. Assessment in Operational Level

In this level, in the first step, threats relative to each domain are determined based on [17] and appendixes B and C of standard ISO/IEC 27005 [18]. The occurrence likelihood of threats and their impact intensity are two main factors in risk level estimation. Therefore, in each domain, two decision making tables are made to evaluate these two factors. Then, each expert determines the importance of each criterion and the value of each alternative in relation to each criterion using linguistic variables. Eventually, using the SAW technique, the likelihood and impact of each threat will be clarified and the risk level is calculated by multiplying these two factors. The following table shows the effective criterions for determining the likelihood and impact intensity of threats:

Table 3. Effective Criterions for Determining the Likelihood and Impact Intensity of Threats

| Effective Criterion | Effective Criterion |
|----------------------|---------------------------------|
| for impact intensity | for occurrence likelihood |
| Financial cost | Attraction of information asset |
| Time cost (lost) | Simplicity of gaining profit |
| Credit cost | Vulnerability |
| Human cost | Existing control |
| | History of threats |

4.3. Execution Stages

To implement this model, 11 steps have to be done [9, 19]):

Step 1) Obtain expert opinions in the form of linguistic variables about the importance of each domain of Section 4.1. It must be done based on decision making table (Table 1) that shows the weight of each criteria.

Step 2) Obtain expert opinions in the form of linguistic variables to evaluate the importance of the criteria.

Step 3) Obtain expert opinions of each domain about of likelihood and impact of each threat related to each domain in the form of linguistic variables (Table 2).

Step 4) Replace linguistic variables with fuzzy variables based on Tables 2 and 3. Merge all expert opinions in each domain and establish a decision making matrix. \tilde{x}_{ij} and \tilde{w}_j are triangular fuzzy numbers and assume that our decision group has k persons:

$$\begin{aligned} \tilde{x}_{ij} &= (a_{ij}, b_{ij}, c_{ij}) \\ \tilde{w}_j &= (w_{j1}, w_{j2}, w_{j3}) \\ \tilde{x}_{ij} &= \frac{1}{K} [\tilde{x}_{ij}^1(+) \tilde{x}_{ij}^2(+) \dots \tilde{x}_{ij}^k(+)] \\ \tilde{w}_j &= \frac{1}{K} [\tilde{w}_j^1(+) \tilde{w}_j^2(+) \dots \tilde{w}_j^k(+)] \end{aligned} \tag{4}$$

$$\tilde{D} = \begin{bmatrix} \tilde{x}_{11} & \tilde{x}_{12} & \dots & \tilde{x}_{1n} \\ \tilde{x}_{21} & \tilde{x}_{22} & \dots & \tilde{x}_{2n} \\ \vdots & \vdots & \dots & \vdots \\ \tilde{x}_{m1} & \tilde{x}_{m2} & \dots & \tilde{x}_{mn} \end{bmatrix} \tag{5}$$

$$\tilde{W} = [\tilde{w}_1, \tilde{w}_2, \dots, \tilde{w}_n]$$

Step 5) Linear normalization of consolidated matrix through the following relationship (category B is related to incremental criteria and category C is related to decremental criteria):

$$\tilde{r}_{ij} = \begin{cases} \frac{a_{ij}}{c_j}, \frac{b_{ij}}{c_j}, \frac{c_{ij}}{c_j} & \text{if } j \in B \\ \frac{a_j^-}{c_{ij}}, \frac{a_j^-}{b_{ij}}, \frac{a_j^-}{a_{ij}} & \text{if } j \in C \end{cases} \tag{6}$$

$$c_j = \max c_{ij} \text{ if } j \in B$$

$$c_j^- = \min a_{ij} \text{ if } j \in C$$

Step 6) Deffuzification of combined weights through signed distance method and normalization through the following formula:

$$w_j = \frac{w_j}{\sum_j w_j} \tag{7}$$

Step 7) Calculate weighty matrix:

$$\begin{bmatrix} \tilde{x}_{11} & \tilde{x}_{12} & \dots & \tilde{x}_{1n} \\ \tilde{x}_{21} & \tilde{x}_{22} & \dots & \tilde{x}_{2n} \\ \vdots & \vdots & \dots & \vdots \\ \tilde{x}_{m1} & \tilde{x}_{m2} & \dots & \tilde{x}_{mn} \end{bmatrix} * \begin{bmatrix} w_1 \\ w_2 \\ \vdots \\ w_n \end{bmatrix} \tag{8}$$

Step 8) Multiply the fuzzy values of likelihood and impact of each threat and calculate the probability of the threat occurring in each domain.

Step 9) Deffuzification of fuzzy values by Signed Distance method for each threat and calculation of the risk level for each domain.

Step 10) Calculate the overall risk level of organization by multiplying the risk level of threat with every domain importance Coefficient.

Step 11) Match the result with Table 4 for determining how to deal with risks.

All the values of Table 4 were derived through the implementation of the 10-step risk assessment process for these individual ranges.

5. EXPERIMENTAL RESULTS

To verify the efficiency of the proposed model, it has been implemented in the IT section of a supply chain management company. In our evaluation, 81 threats [1, 20,

21] and 9 domains had been defined in advance. At first, to determine the importance of each domain, experts proposed their opinion in the form of linguistic variables, according to the managerial and operational levels. Table 5 illustrates the importance of each domain (Step1). The results are reasonable, based on the business process of this company and the relationship with its suppliers. Table 6 illustrates the threats related to the digital documents domain. We continue the presentation of our results with this domain and eventually with the results of all domains (Tables 21-28).

Table 4. Estimated Levels of Risk Related to Different Scenarios

| Estimated Levels of Risk | Range |
|--------------------------|-------------|
| Low-Low | 0.00 |
| Low-Medium | 0.0670683 |
| Low-High | 1.9509554 |
| Medium | 14.0392099 |
| High-Low | 53.9383740 |
| High-Medium | 132.7093795 |
| High-High | 205.7530127 |

Table 5. Relative Importance of Different Domains in the Organization

| Domain | Initial Weight | Normalized Weight | Normalized Weight *1000 |
|--|----------------|-------------------|-------------------------|
| Communication services | 0.8594 | 0.137776135 | 137.78 |
| Network services and communication infrastructures | 0.8108 | 0.129984377 | 129.98 |
| Informational services | 0.774 | 0.124084642 | 124.08 |
| Database | 0.76515 | 0.122665272 | 122.67 |
| Hardware | 0.67612 | 0.108392263 | 108.39 |
| Knowledge and skills of the personnel | 0.65733 | 0.105380652 | 105.38 |
| Application software | 0.64724 | 0.103762883 | 103.76 |
| Security equipments | 0.52618 | 0.084354874 | 84.35 |
| Digital documents | 0.52146 | 0.083598903 | 83.6 |

Table 6. Digital Documents Threats

| | Name |
|----|-----------------------------|
| T1 | Unauthorized access |
| T2 | Unauthorized copy or send |
| T3 | Unauthorized edit or delete |

In the operational level, our goal is to indicate the likelihood and impact of each threat in each domain and, eventually, calculate the risk level. As Tables 7 and 8 illustrate, in the next step, experts compare the criterions related to likelihood and impact of threats (Step 2). The experts use the linguistic rating variables to assess the rating of threats with respect to likelihood and impact criterions as shown in Table 9 (Step3). Tables 10 and 11 show the fuzzy

Table 7. Importance Weight of Criteria Related to Likelihood of Threats

| | DM1 | DM2 |
|-------------------------------------|-----|-----|
| C1: Attraction of information asset | H | H |
| C2: Simplicity of gaining profit | H | MH |
| C3: Vulnerability | MH | MH |
| C4: Existing control | ML | H |
| C5: History of threats | ML | M |

Table 8. Importance Weight of Criterion Related to Impact of Threats

| | DM1 | DM2 |
|----------------------|-----|-----|
| C6: Financial cost | ML | M |
| C7: Time cost (lost) | MH | H |
| C8: Credit cost | VL | VL |
| C9: Human cost | VH | H |

Table 9. The Ratings of the Three Threats of Digital Documents by Decision Makers Under All Criterions

| Criteria | Threat | DM1 | DM2 |
|----------|--------|-----|-----|
| C1 | T1 | G | G |
| | T2 | G | G |
| | T3 | MP | F |
| C2 | T1 | MG | G |
| | T2 | G | MG |
| | T3 | MP | MG |
| C3 | T1 | F | G |
| | T2 | MG | G |
| | T3 | P | P |
| C4 | T1 | F | MG |
| | T2 | MP | P |
| | T3 | MG | G |
| C5 | T1 | MP | P |
| | T2 | MP | MP |
| | T3 | VP | VP |
| C6 | T1 | MP | MP |
| | T2 | MP | MP |
| | T3 | MG | F |
| C7 | T1 | G | MG |
| | T2 | MG | G |
| | T3 | G | VG |
| C8 | T1 | P | P |
| | T2 | P | MP |
| | T3 | MG | MG |
| C9 | T1 | VG | G |
| | T2 | VG | MG |
| | T3 | VG | MG |

decision matrix and fuzzy weights of likelihood and impact of threats in digital documents domain. These tables are based on Tables 7-9, using the conversion of the linguistic evaluation into triangular fuzzy numbers (Step4). As mentioned in Step 5, after constructing the fuzzy decision matrix, we have to create the normalized fuzzy decision matrix as Tables 12 and 13. The results of Step 6 is related to

deffuzification of combined weights as shown in these tables. Tables 14 and 15 show the weight matrices obtained based on the SAW method by multiplying each fuzzy value of Tables 12 and 13 with the related criterion weight (Step 7). We can calculate the value of likelihood and impact of each threat by adding all values related to each criterion, as in Tables 16 and 17. The probability of a threat occurring in

Table 10. The Fuzzy Decision Matrix and Fuzzy Weights of Threats Likelihood in Digital Documents Domain

| | C1 | C2 | C3 | C4 | C5 |
|--------|-------------|----------------|---------------|----------------|---------------|
| Weight | (0.7,0.9,1) | (0.6,0.8,0.95) | (0.5,0.7,0.9) | (0.4,0.6,0.75) | (0.2,0.4,0.6) |
| T1 | (7,9,10) | (6,8,9.5) | (5,7,8.5) | (4,6,8) | (0.5,2,4) |
| T2 | (7,9,10) | (6,8,9.5) | (6,8,9.5) | (0.5,2,4) | (1,3,5) |
| T3 | (2,4,6) | (3,5,7) | (0,1,3) | (6,8,9.5) | (0,0,1) |

Table 11. The Fuzzy Decision Matrix and Fuzzy Weights of Threats Impact in Digital Documents Domain

| | C6 | C7 | C8 | C9 |
|--------|---------------|----------------|-----------|--------------|
| Weight | (0.2,0.4,0.6) | (0.6,0.8,0.95) | (0,0,0.1) | (0.8,0.95,1) |
| T1 | (1,3,5) | (6,8,9.5) | (0,1,3) | (8,9.5,10) |
| T2 | (1,3,5) | (6,8,9.5) | (0.5,2,4) | (7,8.5,9.5) |
| T3 | (4,6,8) | (8,9.5,10) | (5,7,9) | (7,8.5,9.5) |

Table 12. The Fuzzy Normalized Decision Matrix of Threats Likelihood in Digital Documents Domain

| | C1 | C2 | C3 | C4 | C5 |
|--------|---------------|------------------|------------------|------------------|---------------|
| Weight | 0.26 | 0.23 | 0.21 | 0.17 | 0.12 |
| T1 | (0.7,0.9,1) | (0.63,0.84,1) | (0.53,0.74,0.89) | (0.06,0.08,0.13) | (0.1,0.4,0.8) |
| T2 | (0.7,0.9,1) | (0.63,0.84,1) | (0.63,0.84,1) | (0.13,0.25,1) | (0.2,0.6,1) |
| T3 | (0.2,0.4,0.6) | (0.32,0.53,0.74) | (0,0.11,0.32) | (0.05,0.06,0.08) | (0,0,0.2) |

Table 13. The Fuzzy Normalized Decision Matrix of Threats Impact in Digital Documents Domain

| | C6 | C7 | C8 | C9 |
|--------|------------------|----------------|------------------|-----------------|
| Weight | 0.18 | 0.37 | 0.01 | 0.43 |
| T1 | (0.13,0.38,0.63) | (0.6,0.8,0.95) | (0,0.11,0.33) | (0.8,0.95,1) |
| T2 | (0.13,0.38,0.63) | (0.6,0.8,0.95) | (0.06,0.22,0.44) | (0.7,0.85,0.95) |
| T3 | (0.5,0.75,1) | (0.8,0.95,1) | (0.56,0.78,1) | (0.7,0.85,0.95) |

Table 14. The Fuzzy Weighted Normalized Decision Matrix of Threats Likelihood in Digital Documents Domain

| | C1 | C2 | C3 | C4 | C5 |
|----|------------------|------------------|------------------|------------------|------------------|
| T1 | (0.18,0.23,0.26) | (0.14,0.19,0.23) | (0.11,0.15,0.18) | (0.01,0.01,0.02) | (0.01,0.05,0.1) |
| T2 | (0.18,0.23,0.26) | (0.14,0.19,0.23) | (0.13,0.18,0.21) | (0.02,0.04,0.17) | (0.02,0.07,0.12) |
| T3 | (0.05,0.1,0.16) | (0.07,0.12,0.17) | (0,0.02,0.07) | (0,0.01,0.01) | (0,0,0.02) |

Table 15. The Fuzzy Weighted Normalized Decision Matrix of Threats Impact in Digital Documents Domain

| | C6 | C7 | C8 | C9 |
|----|------------------|-----------------|------------|------------------|
| T1 | (0.02,0.07,0.11) | (0.22,0.3,0.35) | (0,0,0) | (0.34,0.41,0.43) |
| T2 | (0.02,0.07,0.11) | (0.22,0.3,0.35) | (0,0,0) | (0.3,0.36,0.41) |
| T3 | (0.09,0.13,0.18) | (0.3,0.35,0.37) | (0,0,0.01) | (0.3,0.36,0.41) |

digital documents domain is calculated in two phases as Table 18 illustrates: 1) multiplying the fuzzy values of likelihood and impact of each threat (Step 8): 2) Defuzzification of each fuzzy triangular with Signed Distance method (Step 9). Eventually, as Table 19 illustrates, the overall risk level of threats in digital document domain is calculated by multiplying the risk level of threat in number 83.6, which is the importance coefficient of digital document based on Table 5.

Table 16. The Value of Threats Likelihood in Digital Documents Domain as Fuzzy Numbers

| Threat | Fuzzy Triangular |
|--------|------------------|
| T1 | (0.45,0.63,0.79) |
| T2 | (0.49,0.71,0.99) |
| T3 | (0.12,0.25,0.43) |

Table 17. The Value of Threats Impact in Digital Documents Domain as Fuzzy Numbers

| Threat | Fuzzy Triangular |
|--------|------------------|
| T1 | (0.58,0.7,0.89) |
| T2 | (0.54,0.73,0.87) |
| T3 | (0.69,0.84,0.97) |

Based on Table 4, the risk level of all threats in digital document domain are between Medium and High-Low

Table 20. Comparison of SAW and TOPSIS Methods

| Domain | SAW | TOPSIS | Ratio (SAW/TOPSIS) |
|--|-------|--------|--------------------|
| Communication services | 0.859 | 0.209 | 0.2431 |
| Network services and communication infrastructures | 0.811 | 0.199 | 0.245 |
| Informational services | 0.774 | 0.190 | 0.2451 |
| Database | 0.765 | 0.189 | 0.2464 |
| Hardware | 0.676 | 0.168 | 0.2491 |
| Knowledge and skills of the personnel | 0.657 | 0.165 | 0.2507 |
| Application software | 0.647 | 0.162 | 0.2509 |
| Security equipments | 0.526 | 0.136 | 0.2583 |
| Digital documents | 0.521 | 0.133 | 0.2558 |

ranges. Thus, this domain does not present a critical risk. To verify the accuracy of the proposed model, we have compared the results with TOPSIS model. We have implemented the TOPSIS model and Table 20 illustrates this comparison. As seen in Table 20, our model has the same results. To get better results, we got help from different experts for each threat and domain.

Table 18. The Probability of Threat Occurring in Digital Documents Domain as Fuzzy

| Threat | Fuzzification Values of Risk Level | Defuzzification Values |
|--------|------------------------------------|------------------------|
| T1 | (0.26,0.44,0.7) | 0.46 |
| T2 | (0.26,0.52,0.86) | 0.54 |
| T3 | (0.08,0.21,0.42) | 0.23 |

Using this process, we can calculate the risk level of all threats related to the other domains. At the end of paper, the results for all domains are available. Table 29 shows all threats with the related risk level in ascending mode.

Table 19. Final Results of Risk Level in Digital Documents Domain in Ascending Mode

| Threat | Risk Level |
|---------------------------------|------------|
| T2: Unauthorized copy or send | 45.14 |
| T1: Unauthorized accessing | 38.46 |
| T3: Unauthorized edit or delete | 19.23 |

Table 21. Final Results of Risk Level in Communication Services Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|--|-----------------------|------------|
| T4: Identity theft | 0.51755 | 71.31 |
| T5: Unauthorized access to user emails | 0.37518 | 51.69 |
| T6: Abuse of Service | 0.37329 | 51.43 |
| T7: Dictionary attack | 0.24992 | 34.43 |
| T8: DoS | 0.20551 | 28.32 |
| T9: Spam | 0.19472 | 26.83 |
| T10: Malicious code | 0.16933 | 23.33 |

Table 22. Final Results of Risk Level in Network Services and Communication Infrastructures Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|--|-----------------------|------------|
| T11: Communication disruption | 0.35724 | 46.43 |
| T12: Back door in system | 0.35137 | 45.67 |
| T13: DoS | 0.34288 | 44.57 |
| T14: Man-in-the-middle Attack | 0.31608 | 41.08 |
| T15: Damage to communication lines | 0.3021 | 39.27 |
| T16: Redirection Attack | 0.29629 | 38.51 |
| T17: Sniffing | 0.26807 | 34.84 |
| T18: Address theft | 0.25298 | 32.88 |
| T19: Password cracking | 0.25231 | 32.8 |
| T20: Service disruption | 0.246 | 31.98 |
| T21: Network hardware technical problems | 0.24453 | 31.78 |
| T22: Network software technical problems | 0.20071 | 26.09 |
| T23: User errors | 0.17244 | 22.41 |
| T24: Tunneling | 0.15447 | 20.08 |

6. CONCLUSION

To implement an ISMS, we need a powerful tool to assess risks within an organization. In this paper, we proposed a fuzzy expert system to assess the risks of Information Systems. In the proposed model, a fuzzy technique was used to connect expert opinions with linguistic variables. These linguistic variables reflect the

expert opinions more precisely. The distinct approach of this model, as compared to previous models, is that for determining the likelihood and impact of each threat, effective criterions for their measurement have been considered. Finally, experts present their opinions with respect to specific criterions leading us to increased accuracy and reliability of the results.

Table 23. Final Results of Risk Level in Informational Services Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|---|-----------------------|------------|
| T25: Access to send information | 0.60391 | 74.93 |
| T26: SSI Injection | 0.60391 | 74.93 |
| T27: SQL Injection | 0.60391 | 74.93 |
| T28: Predictable Resource Location | 0.51165 | 63.49 |
| T29: Unauthorized update of web page | 0.49939 | 61.96 |
| T30: Cross-site Scripting | 0.48285 | 59.91 |
| T31: Unauthorized access to information | 0.47178 | 58.54 |
| T32: Insufficient Session Expiration | 0.45691 | 56.69 |
| T33: XPath Injection | 0.45372 | 56.3 |
| T34: OS Commanding | 0.43106 | 53.49 |
| T35: Directory Indexing | 0.41741 | 51.79 |
| T36: LDAP Injection | 0.19492 | 24.19 |
| T37: Loss of information on Web site | 0.11234 | 13.94 |

Table 24. Final Results of Risk Level in Database Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|---|-----------------------|------------|
| T38: Unauthorized change in fields and tables | 0.419892 | 51.51 |
| T39: Password cracking | 0.401368 | 49.24 |
| T40: SQL Injection | 0.390258 | 47.87 |
| T41: Unauthorized access to server | 0.333465 | 40.91 |
| T42: Sniffing | 0.330791 | 40.58 |
| T43: DoS | 0.301794 | 37.02 |
| T44: Loss of information | 0.288905 | 35.44 |
| T45: Software error | 0.145757 | 17.88 |

Table 25. Final Results of Risk Level in Hardware Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|---|-----------------------|------------|
| T46: Depreciation of storage media | 0.23892 | 25.9 |
| T47: Earthquake | 0.22543 | 24.43 |
| T48: Hardware theft | 0.15557 | 16.86 |
| T49: Maintenance error | 0.14907 | 16.16 |
| T50: Human error | 0.13287 | 14.4 |
| T51: Power fluctuations | 0.11514 | 12.48 |
| T52: Explosion | 0.10535 | 11.42 |
| T53: Flood | 0.09788 | 10.61 |
| T54: Unauthorized change to hardware settings | 0.07267 | 7.88 |
| T55: Supply disruption | 0.05952 | 6.45 |
| T56: Electromagnetic waves | 0.05775 | 6.26 |
| T57: Unauthorized access to hardware or server room | 0.05772 | 6.26 |
| T58: Air conditioning Problem | 0.05604 | 6.07 |
| T59: Fire | 0.05028 | 5.45 |
| T60: Pollution and dust | 0.03239 | 3.51 |
| T61: Temperature | 0.03214 | 3.48 |

Table 26. Final Results of Risk Level in Knowledge and Skills of the Personnel Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|--|-----------------------|------------|
| T62: Dependency to personnel | 0.55518 | 58.51 |
| T63: Non-compliance with regulations concerning access level | 0.50665 | 53.39 |
| T64: Theft | 0.43176 | 45.5 |
| T65: Dissatisfied personnel | 0.40716 | 42.91 |
| T66: Shortage of skilled personnel | 0.31012 | 32.68 |
| T67: Human error | 0.15665 | 16.51 |

Table 27. Final Results of Risk Level in Application Software Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|---|-----------------------|------------|
| T68: Unauthorized update of information | 0.47564 | 49.35 |
| T69: Damaging by malware tools | 0.4264 | 44.24 |
| T70: Identity theft | 0.42509 | 44.11 |
| T71: Using of the system in a abusive way | 0.42499 | 44.1 |

(Table 27) contd.....

| Threat | Defuzzification Value | Risk Level |
|---|-----------------------|------------|
| T72: Unauthorized access to software | 0.41248 | 42.8 |
| T73: Repudiation of working with software | 0.36195 | 37.56 |
| T74: Entering false information into the software | 0.31097 | 32.27 |
| T75: Software error | 0.20707 | 21.49 |
| T76: Human error in the software | 0.16083 | 16.69 |

Table 28. Final Results of Risk Level in Security Equipments Domain in Ascending Mode

| Threat | Defuzzification Value | Risk Level |
|--|-----------------------|------------|
| T77: Bypass security controls | 0.485389 | 40.94 |
| T78: Unauthorized change to device options | 0.313267 | 26.42 |
| T79: Unauthorized access to information | 0.279961 | 23.61 |
| T80: Device damage and failure | 0.236998 | 19.99 |
| T81: Error on device performance | 0.146913 | 12.39 |

Table 29. Risk Level of All Threats in All Domain in IT Section of a Supply Chain Management Company in Ascending Mode

| | Risk | Domain | Risk Level |
|----|--|--|-------------------|
| 1 | T25: Access to send information | Information services | 74.93 |
| 2 | T26: SSI Injection | Information services | 74.93 |
| 3 | T27: SQL Injection | Information services | 74.93 |
| 4 | T4: Identity theft | Communication services | 71.31 |
| 5 | T28: Predictable Resource Location | Information services | 63.49 |
| 6 | T29: Unauthorized update of web page | Information services | 61.96 |
| 7 | T30: Cross-site Scripting | Information services | 59.91 |
| 8 | T31: Unauthorized access to information | Information services | 58.54 |
| 9 | T62: Dependency to personnel | Knowledge and skills of the personnel | 58.51 |
| 10 | T32: Insufficient Session Expiration | Information services | 56.69 |
| 11 | T33: XPath Injection | Information services | 56.3 |
| 12 | T34: OS Commanding | Information services | 53.49 |
| 13 | T63: Non-compliance with regulations concerning access level | 0.50665 | 53.39 |
| 14 | T35: Directory Indexing | Information services | 51.79 |
| 15 | T5: Unauthorized access to user emails | Communication services | 51.69 |
| 16 | T38: Unauthorized change in fields and tables | Database | 51.51 |
| 17 | T6: Abuse of Service | Communication services | 51.43 |
| 18 | T68: Unauthorized update of information | Application software | 49.35 |
| 19 | T39: Password cracking | Database | 49.24 |
| 20 | T40: SQL Injection | Database | 47.87 |
| 21 | T11: Communication disruption | Network services and communication infrastructures | 46.43 |
| 22 | T12: Back door in system | Network services and communication infrastructures | 45.67 |
| 23 | T64: Theft | Knowledge and skills of the personnel | 45.5 |
| 24 | T2: Unauthorized copy or send | Digital document | 45.14 |
| 25 | T13: DoS | Network services and communication infrastructures | 44.57 |
| 26 | T69: Damaging by malware tools | Application software | 44.24 |
| 27 | T70: Identity theft | Application software | 44.11 |
| 28 | T71: Useing of the system in a abusive way | application software | 44.1 |
| 29 | T65: Dissatisfied personnel | Knowledge and skills of the personnel | 42.91 |
| 30 | T72: Unauthorized access to software | Application software | 42.8 |
| 31 | T14: Man-in-the-middle Attack | Network services and communication infrastructures | 41.08 |
| 32 | T77: Bypass security controls | Security equipments | 40.94 |
| 33 | T41: Unauthorized access to server | Database | 40.91 |
| 34 | T42: Sniffing | Database | 40.58 |
| 35 | T15: Damage to communication lines | Network services and communication infrastructures | 39.27 |
| 36 | T16: Redirection Attack | Network services and communication infrastructures | 38.51 |
| 37 | T1: Unauthorized accessing | Digital document | 38.46 |
| 38 | T73: Repudiation of working with software | Application software | 37.56 |
| 39 | T43: DoS | Database | 37.02 |
| 40 | T44: Loss of information | Database | 35.44 |
| 41 | T17: Sniffing | Network services and communication infrastructures | 34.84 |

(Table 29) contd.....

| | Risk | Domain | Risk Level |
|----|---|--|-------------------|
| 42 | T7: Dictionary attack | Communication services | 34.43 |
| 43 | T18: Address theft | Network services and communication infrastructures | 32.88 |
| 44 | T19: Password cracking | Network services and communication infrastructures | 32.8 |
| 45 | T66: Shortage of skilled personnel | Knowledge and skills of the personnel | 32.68 |
| 46 | T74: Entering false information into the software | Application software | 32.27 |
| 47 | T20: Service disruption | Network services and communication infrastructures | 31.98 |
| 48 | T21: Network hardware technical problems | Network services and communication infrastructures | 31.78 |
| 49 | T8: DoS | Communication services | 28.32 |
| 50 | T9: Spam | Communication services | 26.83 |
| 51 | T78: Unauthorized change to device options | Security equipments | 26.42 |
| 52 | T22: Network software technical problems | Network services and communication infrastructures | 26.09 |
| 53 | T46: Depreciation of storage media | Hardware | 25.9 |
| 54 | T47: Earthquake | Hardware | 24.43 |
| 55 | T36: LDAP Injection | Information services | 24.19 |
| 56 | T79: Unauthorized access to information | Security equipments | 23.61 |
| 57 | T10: Malicious code | Communication services | 23.33 |
| 58 | T23: User errors | Network services and communication infrastructures | 22.41 |
| 59 | T75: Software error | Application software | 21.49 |
| 60 | T24: Tunneling | Network services and communication infrastructures | 20.08 |
| 61 | T80: Device damage and failure | Security equipments | 19.99 |
| 62 | T3: Unauthorized edit or delete | Digital document | 19.23 |
| 63 | T45: Software error | Database | 17.88 |
| 64 | T48: Hardware theft | Hardware | 16.86 |
| 65 | T76: Human error in the software | Application software | 16.69 |
| 66 | T67: Human error | Knowledge and skills of the personnel | 16.51 |
| 67 | T49: Maintenance error | Hardware | 16.16 |
| 68 | T50: Human error | hardware | 14.4 |
| 69 | T37: Loss of information on Web site | Information services | 13.94 |
| 70 | T51: Power fluctuations | hardware | 12.48 |
| 71 | T81: Error on device performance | Security equipments | 12.39 |
| 72 | T52: Explosion | hardware | 11.42 |
| 73 | T53: Flood | hardware | 10.61 |
| 74 | T54: Unauthorized change to hardware settings | hardware | 7.88 |
| 75 | T55: Supply disruption | hardware | 6.45 |
| 76 | T56: Electromagnetic waves | hardware | 6.26 |
| 77 | T57: Unauthorized access to hardware or server room | hardware | 6.26 |
| 78 | T58: Air conditioning Problem | hardware | 6.07 |
| 79 | T59: Fire | hardware | 5.45 |
| 80 | T60: Pollution and dust | hardware | 3.51 |
| 81 | T61: Temperature | hardware | 3.48 |

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CONFLICT OF INTEREST

Declared none.

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